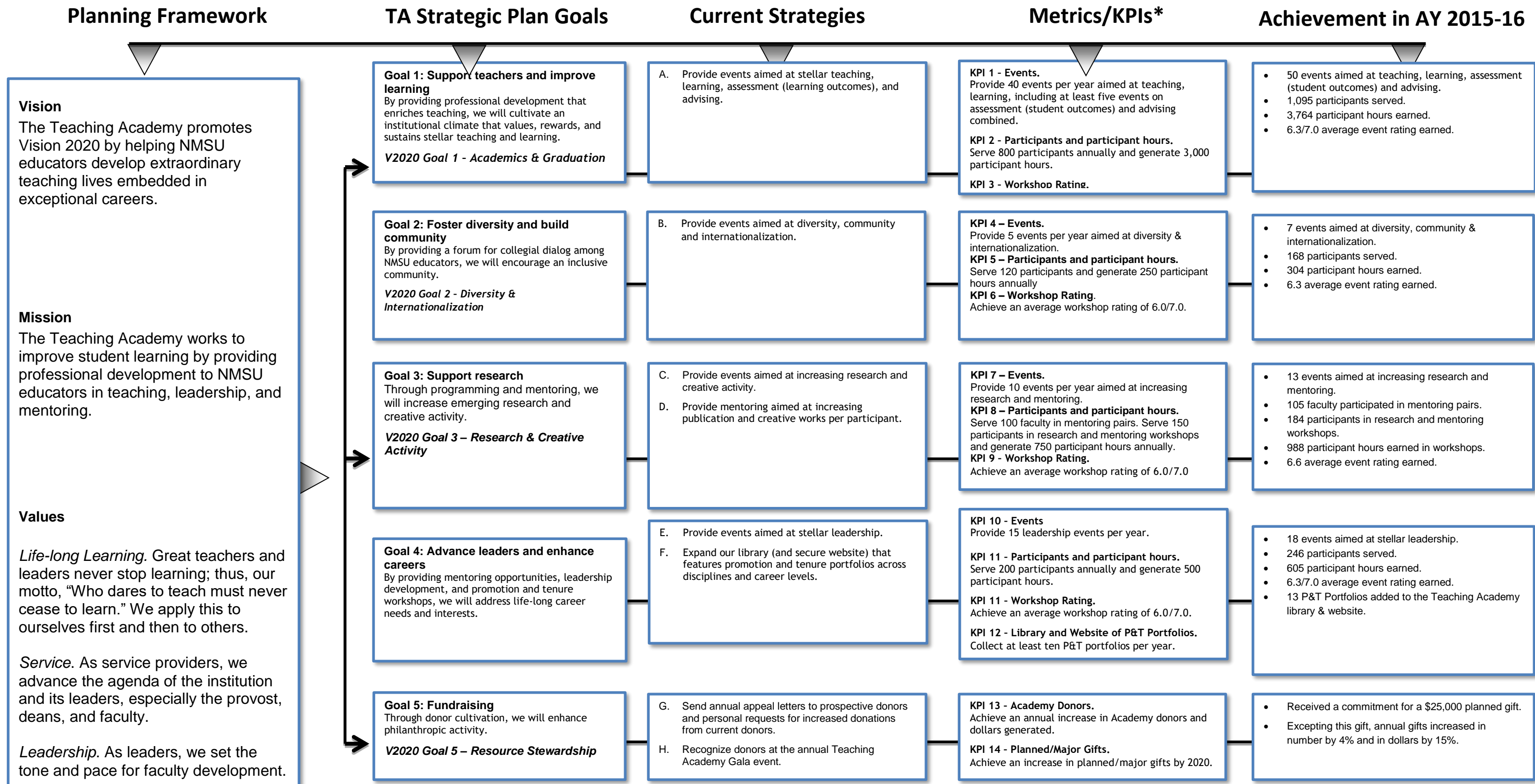


## Appendix A: Vision 2020 Strategic Plan Alignment – Teaching Academy



\*KPIs reflect changes due to decreasing budgets and staffing. The Academy has maintained the number of participants and members in the face of 35% cuts in staffing and 55% cuts in operating budget since 2008. This was largely possible because the positions that were eliminated were support positions, not programming positions.